



**DEPUTY SECRETARY OF DEFENSE
1010 DEFENSE PENTAGON
WASHINGTON, DC 20301-1010**

AUG 07 2017

Dear Campaign Representative:

Thank you for serving as a campaign representative for the 2017 Department of Defense Combined Federal Campaign (CFC).

Throughout the years, hardworking and generous Federal personnel have contributed more than \$8 billion to help those in need at home and around the world. This would never have been possible without dedicated representatives like you who were willing to accept the extra-duty assignment of bringing the campaign to their colleagues.

By accepting this role, you are demonstrating leadership, selflessness, and generosity that are appreciated by friends, family, colleagues, and leaders. More importantly, you will be improving the lives of people in need who will never have the opportunity to thank you in person.

Before you begin talking to your colleagues about the CFC, I encourage you to spend time thinking about which charitable causes mean the most to you. I am so proud of all of you and your families who devote your lives to safeguarding our Nation, our allies, and partners around the world during these continuing uncertain times. There are great CFC causes that take care of our veterans and support our military families. Additionally, there are many other worthy causes such as finding cures for diseases, feeding the hungry, and so much more. What is your cause? Please share your cause in person and via social media.

Thank you for all you do, but especially for accepting this assignment and helping to make the world a better place through the 2017 CFC.

Pat Shanek

